Eastbourne Borough Council
2008/09 Probable Outturn and Medium Term Financial Strategy 2009/10 to 2012/13

Line Ref	Detail	Director	2008-09 Probable £'000	2009-10 Estimate £'000	2010-11 Estimate £'000	2011-12 Estimate £'000	2012-13 Estimate £'000
1	**Original Budget 2008-09**		**17,913**	**17,913**	**17,913**	**17,913**	**17,913**
2							
3	**Expenditure to be financed from earmarked reserves**		**2,288**	**0**	**0**	**0**	**0**
4							
5	**Budget variances for year reported to Cabinet (10 Dec 08):**		**368**	**1,494**	**1,489**	**1,484**	**1,479**
6	Cost - Concessionary Fares administration	FS	116	431	431	431	431
7	Cost - Consultants for DC appeals	ETE	95	0	0	0	0
8	Cost - Temporary accommodation	HHCS	45	0	0	0	0
9	Cost - Theatre repairs & maintenance & supplies	HHCS	11	0	0	0	0
10	Cost - Cultural Centre delay in opening	HHCS	(16)	0	0	0	0
11	Cost - ETE supplies & services	ETE	(11)	0	0	0	0
12	Cost - Fin Services supplies & services	FS	(16)	0	0	0	0
13	Cost - Insurances	FS	(60)	0	0	0	0
14	Cost - Leisure Travel Marketing postage	ETE	(30)	0	0	0	0
15	Income - Interest & investment income (now includes MRP adjustment)	FS	(100)	707	702	697	692
16	Income - Private Housing & HMO	HHCS	(15)	0	0	0	0
17	Income - Building Control	ETE	45	30	30	30	30
18	Income - Car parking Seafront & Hyde Gardens	ETE	64	25	25	25	25
19	Income - Community Services	HHCS	33	15	15	15	15
20	Income - Corporate purchasing commission	FS	20	20	20	20	20
21	Income - e-procurement savings not met	FS	102	103	103	103	103
22	Income - Health & Environment Team	HHCS	25	16	16	16	16
23	Income - Local Land Charges	CE	140	141	141	141	141
24	Income - Property void 2-4 Saffron's Road	ETE	24	0	0	0	0
25	Income - Public Conveniences	ETE	15	15	15	15	15
26	Income - Development Control	ETE	(46)	20	20	20	20
27	Income - Events Professional Tennis Tournament	ETE	(20)	(9)	(9)	(9)	(9)
28	Income - Recycling	ETE	(98)	0	0	0	0
29	Income - Tourist Information	ETE	(26)	(20)	(20)	(20)	(20)
30	Staff - ETE	ETE	123	0	0	0	0
31	Staff - Community Services	HHCS	(32)	0	0	0	0
32	Staff - Strategic Development	CE	(20)	0	0	0	0
33							
34	**Savings measures accepted by Cabinet (10 Dec 08)**		**(272)**	**(28)**	**(28)**	**(28)**	**(28)**
35	Cost savings - Civil contingencies equipment	CE	(8)	0	0	0	0
36	Cost savings - Interpretation & translation services	CE	(1)	0	0	0	0
37	Cost savings - Civil Contingencies response	CE	(2)	0	0	0	0
38	Cost savings - Statutory surveys	CE	(1)	0	0	0	0
39	Cost savings - Support to ESP & Community Strategy	CE	(3)	0	0	0	0
40	Cost savings - Citizens' Panel	CE	(9)	0	0	0	0
41	Staff saving - Strategy & Democracy Division vacancy	CE	(9)	0	0	0	0
42	Staff saving - Legal Services staffing costs	CE	(8)	(3)	(3)	(3)	(3)
43	Cost saving - New Initiatives budget	CE	(6)	0	0	0	0
44	Cost saving - Recycling	ETE	(4)	0	0	0	0
45	Cost saving - Coast protection maintenance	ETE	(15)	0	0	0	0
46	Cost saving - Seafront Gardens - provisional sums	ETE	(5)	0	0	0	0
47	Cost saving - Open Downland annual maintenance	ETE	(4)	0	0	0	0
48	Cost saving - Disposal costs	ETE	(4)	0	0	0	0
49	Cost saving - Software support	ETE	(2)	0	0	0	0
50	Cost saving - Business rates on leased properties	ETE	(5)	0	0	0	0
51	Cost saving - Blueprint underspend	ETE	(15)	(25)	(25)	(25)	(25)
52	Release of reserves - Seaside Road	ETE	(25)	0	0	0	0
53	Release of reserves - FUTURTEC	ETE	(1)	0	0	0	0
54	Release of reserves - Wartling Road default payment	ETE	(30)	0	0	0	0
55	Cost saving - Private Housing studies	HHCS	(25)	0	0	0	0
56	Staff saving - Food team vacancy	HHCS	(5)	0	0	0	0
57	Staff saving - EHP Pollution team vacancy	HHCS	(11)	0	0	0	0
58	Cost saving - Desktop replacement budget	HHCS	(74)	0	0	0	0
59							
60	**Approved use of contigency**	ALL	**(95)**	**0**	**0**	**0**	**0**
61							
62	**Budget variances for January 2009**		**96**	**0**	**0**	**0**	**0**
63	Cost - Human Resources agency	CE	25	0	0	0	0
64	Cost - Temporary accommodation	HHCS	25	0	0	0	0
65	Cost - Bus Shelters	ETE	(1)	0	0	0	0
66	Cost - Town Hall Keepers agency	ETE	3	0	0	0	0
67	Cost - Assistant Director agency	ETE	10	0	0	0	0
68	Cost - Development Control - additional legal & consultants fees	ETE	51	0	0	0	0
69	Cost - Devonshire Park Grounds - increased grounds maintenance	ETE	4	0	0	0	0
70	Cost - Bandstand	ETE	4	0	0	0	0
71	Cost - Beach and Sea Bathing staff	ETE	4	0	0	0	0
72	Cost - Seafront Support Services re box office ticket sales	ETE	5	0	0	0	0
73	Cost - Seafront Buildings - additional Repairs and Maintenance	ETE	5	0	0	0	0
74	Income - Car Park - Increased shortfall in income	ETE	16	0	0	0	0
75	Income - Filming	ETE	(1)	0	0	0	0
76	Income - Tennis Stand	ETE	5	0	0	0	0
77	Income - Professional Tennis Tournament	ETE	5	0	0	0	0
78	Income - Beer Festival	ETE	(3)	0	0	0	0
79	Income - Tourist Information Centre	ETE	(3)	0	0	0	0
80	Income - Helen Gardens	ETE	1	0	0	0	0
81	Income - Beach Huts	ETE	(1)	0	0	0	0
82	Income - Seafront Shelters	ETE	(5)	0	0	0	0
83	Income - Building Control	ETE	16	0	0	0	0
84	Income - Development Control	ETE	9	0	0	0	0
85	Staff - Housing	HHCS	(10)	0	0	0	0
86	Staff - Community Services	HHCS	(7)	0	0	0	0
87	Staff - Human Resources	CE	(29)	0	0	0	0
88	Staff - Economy, Tourism and Planning	ETE	(32)	0	0	0	0
89							
90	**Refund of VAT re Cutural Exemption (to earmarked reserve)**	HHCS	**(1,427)**	**(400)**	**0**	**0**	**0**
91							
92	**Unavoidable cost increases & pressures:**		**183**	**1,033**	**1,709**	**2,420**	**3,177**
93	Inflation 2010-11 onwards @ 3%	ALL	0	707	1383	2094	2851
94	Members Services internet costs	CE	0	(1)	(1)	(1)	(1)
95	Strategic Change Fund	ALL	183	(398)	(398)	(398)	(398)
96	Staffing - purchasing etc	FS	0	(30)	(30)	(30)	(30)
97	Purchasing	FS	0	(4)	(4)	(4)	(4)
98	External Audit Fees	FS	0	9	9	9	9
99	Council Tax - Staffing and telephones	FS	0	(19)	(19)	(19)	(19)
100	Housing Benefit Payments & Subsidy	FS	0	387	387	387	387
101	Customer Services Staff	FS	0	(47)	(47)	(47)	(47)
102	Customer Services Training	HHCS	0	3	3	3	3
103	Choice Based Lettings unachieveable income target	HHCS	0	5	5	5	5
104	Neighbourhood funding	HHCS	0	(15)	(15)	(15)	(15)
105	Grounds Maintenance Contract	HHCS	0	(14)	(14)	(14)	(14)
106	Environment Levy	HHCS	0	100	100	100	100
107	Unachievable income target for purchase of adult graves	HHCS	0	2	2	2	2
108	IT Contract	HHCS	0	18	18	18	18
109	Theatres cessation of Audience Development Service	HHCS	0	(8)	(8)	(8)	(8)
110	Cultural Centre	HHCS	0	51	51	51	51
111	Community Development Worker	HHCS	0	(6)	(6)	(6)	(6)
112	Leisure Development Officer	HHCS	0	(9)	(9)	(9)	(9)
113	Wartling Road Community Centre operational budget required	HHCS	0	15	15	15	15

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114	Conferences - second year employee saving of 2008/2009 MTFS	ETE	0	(32)	(32)	(32)	(32)
115	Airbourne admission charges	ETE	0	192	192	192	192
116	Amenities Support - shortfall in Land Charges income	ETE	0	10	10	10	10
117	Business Rates Removal of Proection	ETE	0	7	7	7	7
118	Green Garden Waste - new free collection service	ETE	0	150	150	150	150
119	Abandoned Vehicles - expenditure savings	ETE	0	(3)	(3)	(3)	(3)
120	Community Enforcement - penalty notice income	ETE	0	(4)	(4)	(4)	(4)
121	Highways Agency - second year employee saving of 2008/2009 MTFS	ETE	0	(14)	(14)	(14)	(14)
122	Car Park supervision - unachieved 2008/2009 MTFS saving	ETE	0	17	17	17	17
123	Civil Parking - expenditure savings	ETE	0	(15)	(15)	(15)	(15)
124	Open Downland - second year employee saving of 2008/2009 MTFS	ETE	0	(15)	(15)	(15)	(15)
125	Maintenance of Grassed Areas - reduced contribution from ESCC	ETE	0	6	6	6	6
126	Grove Road Buildings - contract cleaning savings	ETE	0	(12)	(12)	(12)	(12)
127							
128	**Suggested Service Reductions**		**0**	**(68)**	**(77)**	**(77)**	**(77)**
129	Members Development and Training	CE	0	(9)	(9)	(9)	(9)
130	Citizens Panel - 1 sitting instead of 2	CE	0	(9)	(9)	(9)	(9)
131	Street Sweeping - renegotiation of contract	ETE	0	(50)	(50)	(50)	(50)
132	Car Park Supervision	ETE	0	0	(9)	(9)	(9)
133							
134	**Efficiency Savings**		**0**	**(1,271)**	**(2,426)**	**(2,426)**	**(2,426)**
135	Drive - senior management reductions etc	ALL	0	(350)	(350)	(350)	(350)
136	Staffing efficiency target	ALL	0	(450)	(450)	(450)	(450)
137	Recurring savings post 2009/10 - Partnership opportunities	ALL	0	0	(500)	(500)	(500)
138	Recurring savings post 2009/10 - Transformation	ALL	0	0	(120)	(120)	(120)
139	Recurring savings post 2009/10 - DRIVE (future phases)	ALL	0	0	(250)	(250)	(250)
140	Recurring savings post 2009/10 - Accommodation	ALL	0	0	(250)	(250)	(250)
141	Conferences	ALL	0	(5)	(5)	(5)	(5)
142	Partnership working efficiencies	ALL	0	(50)	(85)	(85)	(85)
143	Minor Efficiencies	ALL	0	(70)	(70)	(70)	(70)
144	Devolved budget	C E	0	(10)	(10)	(10)	(10)
145	Community Plan Support	C E	0	(2)	(2)	(2)	(2)
146	Increased Income Recovery	FS	0	(100)	(100)	(100)	(100)
147	Staffing	FS	0	(114)	(114)	(114)	(114)
148	Telephone Billing Process	FS	0	(2)	(2)	(2)	(2)
149	Staffing	HHCS	0	(10)	(10)	(10)	(10)
150	Theatre Admissions	HHCS	0	(3)	(3)	(3)	(3)
151	Increase Level of Sales	HHCS	0	(1)	(1)	(1)	(1)
152	Sports Centres to Leisure Trust	HHCS	0	(50)	(50)	(50)	(50)
153	Holywell Chalets	ETE	0	(13)	(13)	(13)	(13)
154	Car Parking Charges	ETE	0	(10)	(10)	(10)	(10)
155	Rent Reviews	ETE	0	(5)	(5)	(5)	(5)
156	Communications Initiative	ETE	0	(10)	(10)	(10)	(10)
157	Events Income	ETE	0	(4)	(4)	(4)	(4)
158	Seafront Income	ETE	0	(12)	(12)	(12)	(12)
159							
160	**Growth**		**0**	**(47)**	**207**	**195**	**194**
161	Staffing - Employee Relations	CE	0	17	17	17	17
162	Members' Allowances and Speech to Text Service	CE	0	9	9	9	9
163	Access Eastbourne Initiative	CE	0	12	12	0	0
164	Increase in LAA Reward Grant	FS	0	(150)	0	0	0
165	Increase in Planning Delivery Grant for Revenue	FS	0	(100)	0	0	0
166	Invest to Save - Send Revenues Cases for Bankruptcy Action	FS	0	7	7	7	7
167	Extended Computer Warranty for 3 years	FS	0	1	1	1	0
168	NAFN, Transcribing and Translator/Interpretation Services	FS	0	8	8	8	8
169	Unachieveable Customer Services Staff Savings	FS	0	47	47	47	47
170	Contribution to Countywide Housing Co-ordinator	HHCS	0	10	10	10	10
171	Digitised Burial Records	HHCS	0	1	1	1	1
172	Government Connect Compliance 1 & 2	HHCS	0	9	9	9	9
173	Expansion of Storage Area Network	HHCS	0	1	1	1	1
174	Annual support for SAN expansion array	HHCS	0	1	1	1	1
175	Upgrade of corporate remote access solution	HHCS	0	2	2	2	2
176	Provision for internet resilience	HHCS	0	7	7	7	7
177	Increase in Corporate Internet Bandwidth	HHCS	0	12	12	12	12
178	Telephones	ETE	0	5	5	5	5
179	Income shortfall from ESCC re Street Parking Machines	ETE	0	12	12	12	12
180	Maintenance of Sevenoaks Road Recreation Ground	ETE	0	10	10	10	10
181	Introduce Water Quality Management Systems	ETE	0	12	12	12	12
182	Business Improvement District levy - EBC properties	ETE	0	0	4	4	4
183	Unachievable income target - Princes Park	ETE	0	7	7	7	7
184	Specialist training for all Planning Committee Members	ETE	0	5	5	5	5
185	Planning Policy Staffing	ETE	0	8	8	8	8
186	**Net Revenue Budget**		**19,054**	**18,626**	**18,787**	**19,481**	**20,232**
187	**Contributions to (from) Earmarked Reserves**		(861)	(427)	0	0	0
188	**Contributions to (from) General Fund Working Balance**		(280)	238	19	(169)	(400)
189	**Net Revenue Budget after contributions to (from) reserves**		**17,913**	**18,437**	**18,806**	**19,312**	**19,832**
190							
191	**Financed By:**						
192	Formula Grant (RSG + NNDR)		(10,287)	(10,338)	(10,420)	(10,628)	(10,841)
193	Council Tax (collection fund deficit contribution)		194	0	0	0	0
194	Council Tax		(7,820)	(8,099)	(8,386)	(8,683)	(8,991)
195	**Total Financing**		**(17,913)**	**(18,437)**	**(18,806)**	**(19,312)**	**(19,832)**
196							
197	**Balanced Budget if ZERO**		0	(0)	(0)	0	0
198							
199	**Council Tax:**						
200	Band D Council Tax		£211.57	£218.85	£224.32	£229.93	£235.68
201	Band D Council Tax increase over previous year		3.80%	3.44%	2.50%	2.50%	2.50%
202	Council Tax Base - Relevant amount		38,108	38,154	38,345	38,536	38,729
203	Council Tax Base increases for future years		2.37%	0.12%	0.50%	0.50%	0.50%
204	Council Tax Collection Rate		97.00%	97.00%	97.50%	98.00%	98.50%
205	Council Tax Base		36,965	37,009	37,386	37,766	38,148
206	Council Tax Yield		£7,820,634	£8,099,429	£8,386,432	£8,683,376	£8,990,600
207							
208	**General Fund Working Balance:**						
209	Balance at 1 April (b/fwd)		(1,479)	(1,199)	(1,437)	(1,456)	(1,287)
210	Movement in year		280	(238)	(19)	169	400
211	Balance at 31 March (c/fwd)		(1,199)	(1,437)	(1,456)	(1,287)	(887)
212	Recommended mnimum balance		(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
213							
214	**Formula Grant: increase year on year**		1.51%	0.50%	0.79%	2.00%	2.00%
215							
216	**Contingency/Reserves (other than Gen Fund Working Balance)**						
217	Contingency (within Revenue Account)		151	252	252	252	252
218	New Strategic Change Reserve (Earmarked Reserve)		1,427	1,000	1,000	1,000	1,000